CIWP Team & Schedules

Resources 💋

CIWP Team Guidance

Indicators of Quality CIWP: CIWP Team

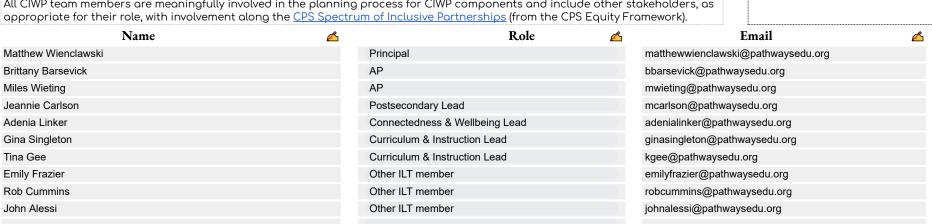
The CIWP team includes staff reflecting the diversity of student demographics and school programs.

The CIWP team has 8-12 members. Sound rationale is provided if team size is smaller or larger.

The CIWP team includes leaders who are responsible for implementing Foundations, those with institutional memory and those most impacted.

The CIWP team includes parents, community members, and LSC members.

All CIWP team members are meaningfully involved in the planning process for CIWP components and include other stakeholders, as



Initial Development Schedule

Outline your schedule for developing each component of the CIWP.

CIWP Components	Planned Start Date ద	Planned Completion Date 🝊
Team & Schedule	6/10/23	
Reflection: Curriculum & Instruction (Instructional Core)	6/12/23	6/14/23
Reflection: Inclusive & Supportive Learning (Instructional Core)	6/12/23	6/14/23
Reflection: Connectedness & Wellbeing	6/12/23	6/14/23
Reflection: Postsecondary Success	6/12/23	6/14/23
Reflection: Partnerships & Engagement	6/12/23	6/14/23
Priorities	7/5/23	8/21/23
Root Cause	7/5/23	8/21/23
Theory of Acton	7/5/23	8/21/23
Implementation Plans	7/5/23	8/21/23
Goals	7/5/23	8/21/23
Fund Compliance	7/5/23	8/21/23
Parent & Family Plan	7/5/23	8/21/23
Approval	8/28/23	9/11/23

Select Role

SY24 Progress Monitoring Schedule

Indicate the SY24 dates when your CIWP team will hold progress monitoring check-ins. As a reference, these dates will auto-populate in your implementation plans.

CIWP Progre	ss Monitoring Meeting Dates	₫
Quarter 1	10/19/23	
Quarter 2	12/14/23	
Quarter 3	3/21	
Quarter 4	5/30/24	

Indicators of a Quality CIWP: Reflection on Foundations

Schools reflect by triangulating various data sources, inclusive of quantitative and qualitative data, and disaggregated by student groups.

Reflections can be supported by available and relevant evidence and accurately represent the school's implementation of practices.

Stakeholders are consulted for the Reflection of Foundations.

Schools consider the impact of current ongoing efforts in the Reflection on Foundation.

Resources 💋 Reflection on Foundations Protocol

<u>Return to</u>

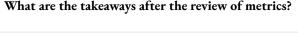
Curriculum & Instruction

Using th	ne associated references, is this practice consistently implemented?	References
Select Rating	All teachers, PK-12, have access to high quality curricular materials, including foundational skills materials, that are standards-aligned and culturally responsive.	CPS High Quality Curriculum Rubrics
		Rigor Walk Rubric Teacher Team Learning Cycle Protocols
Select Rating	Students experience grade-level, standards-aligned instruction.	Quality Indicators Of Specially Designed Instruction
Select Rating	Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.	Powerful Practices Rubric Learning Conditions
Select Rating	The ILT leads instructional improvement through distributed leadership.	Continuum of ILT Effectiveness Distributed Leadership
Select Rating	School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	Customized Bolanced Assessment Plan ES Assessment Plan Development Guide HS Assessment Plan Development
Select Rating	Evidence-based assessment for learning practices are enacted daily in every classroom.	Assessment for Leorning Reference Document

What student-centered problems have surfaced during this reflection?

If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

Student-centered problems surfaced in the areas of student assessments being inconsistent and the need for more effective intervention strategies to close the achievement gap between grade-level assignments and demonstration of mastery. We realized our application of the instructional core is inconsistent across all our campuses, and intervention support is not closing the achievement gap. There is a need to collaborate among teachers, implement more consistent coaching practices, and highlight effective, research-based intervention strategies.



Pathways In Education teachers have access to a robust standards-aligned and culturally responsive curriculum provided by SkyRocket Education Solutions. We implement our curriculum across three modalities - Small Group Instruction (SGI), Student Activity Workbooks (SAWs), and Edmentum. Regardless of the modality, all students experience grade-level, standards-aligned instruction, and evidence-based assessments. Evidence of this practice can be found in our rigor walks, where Pathways leadership and Options Network leaders observed both students and teachers for inner core components, elements of effective teaching, and grade level standards. In addition, our internal High Quality Teaching Indicator (HQTI) tool, serves as an ongoing evaluation of instructional practice to ensure curriculum and instruction practices are consistent. The ILT implements this continuous improvement practice with confidence, knowing it is rooted in Danielson's framework to ensure all teaching staff gain a deeper understanding of the domains, components, and elements of success. Academic progress was our primary instructional measurement last year. We developed effective routines and procedures to build teacher capacity. We met baseline expectations for much of the second semester. However, now that new accountability metrics from our authorizer have been revealed, we need to emphasize our instructional execution, interventions, and collaborative approach to teaching to boost student outcomes in AP, CA, and improve our one-year grad rate. To accomplish our accountability goals, we must raise our expectations for academic progress, build our collective efficacy, develop a holistic approach to STAR testing, and monitor progress to course correct, ensuring all students' needs are met.

Metrics

IAR (Math)

IAR (English)

PSAT (EBRW)

PSAT (Math)

Rigor Walk Data

(School Level Data)

STAR (Reading)

What is the feedback from your stakeholders?

Teacher/Student/Parent feedback is positive in the areas of engagement, and academic press. However, as indicated on our 5 Essentials Survey, there is a desire for more ambitious instruction. In schools with strong ambitious instruction, classes are challenging and engaging. The instruction is clear, and well-structured, and encourages students to build and apply knowledge. Our student/teacher feedback suggests improvement in the areas of Math and English rigor. Our areas of focus will be on creating instruction that is well-defined with clear expectations for student success, interactive, and encourages students to build and apply knowledge.

STAR (Moth)

iReady (Reading)

iReady (Math)

Cultivate

<u>Grades</u> **ACCESS**

TS Gold

Interim Assessment Data

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

ILT has identified the need for an additional instructional coach to serve as our northside support. In addition, we created a mentor position to support new teachers. Both of these efforts are rooted in staff/student feedback to improve our institutional ambition. Pathways is piloting a new Professional Learning Community (PLC) this year to provide teachers with collaborative time to craft common assessments, identify at-risk students, and collaborate on intervention strategies. Our goal is to build collective instructional efficacy for Pathways teachers resulting in higher levels of achievement while centering on the instructional core (CPS) of identifying, community, and relationships. We feel these efforts will help us address any barriers or obstacles our students may face. Helping them experience core instruction that is responsive to and sustaining of who they are and what they bring, and empowers them to connect, to imagine, and to act as ethical, critical actors that shape the world. Lastly, we hope our initiatives to distill universal screening data and leveraging of benchmark assessments will result in better outcomes for our students.

Return to

Inclusive & Supportive Learning Environment

Jump to	Curriculum & Instruction Inclusive & Suppor	tive Learning	Connectedness & Wellbeing
Select Rating	School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo.	MTSS Integrity Memo MTSS Continuum Roots Survey	"In a review of providing an environment, Pathways In E to academic intervention are education students. We had Health Team (BHT), and Cli reviews at-risk referrals, an MTSS system for academic Because our learning envir models, we must assess ea
Select Rating	School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platfo consistent with the expectations of the MTSS Integrity Men		our programmatic philosofthat our Diverse Learners (instruction, and staff are a Support Diverse Learners as indicated by their IEP. Excompliance rates and DL s Compliance data and ACC meeting the standard level students.
Select Rating	Students receive instruction in their Least Restrictive Environment. Staff is continually improving access to supp Diverse Learners in the least restrictive environment as indicated by their IEP.	<u>LRE Dashboard</u> <u>Page</u> ort	What is the feed Feedback on the 5 Essenti Education provides an inclenvironment with an organ
Select Rating	Staff ensures students are receiving timely, high quality IEF which are developed by the team and implemented with fidelity.	IDEA Procedural Manual PS,	On a class of 2023 senior s (139), 75% contributed their support they received from who enrolled were asked if two weeks after they starte Pathways created an incluselonged in our program. I faculty suggested more tracexperienced trauma. Many
Select Rating	English Learners are placed with the appropriate and available EL endorsed teacher to maximize required Tier I instructional services.	EL Placement Recommendation Tool ES EL Placement Recommendation Tool HS	in dealing with secondary de-escalation techniques. What, if any, related improthe impact? Do any of your student groups A Trauma Skilled Schools (support our students with with the tools required to p
Select Rating	There are language objectives (that demonstrate HOW students will use language) across the content.		We seek improvement in be with district initiatives. The students and their engage attendance but also better with secondhand trauma. I playing a crucial role in de anticipate more robust res

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

When students do not feel a sense of belonging, or feel known or cared for, they are less likely to come to school. Poor staff retention has been shown to negatively impact students' educational achievement. Both groups must be included in the learning process, recognized for their growth and achievement, and feel like they belong at Pathways. These experiences must be frequent and meaningful to attain a highly aspirational environment. When these conditions exist, student/staff experiences will drive deeper relationships building a stronger collaborative school culture and inspiring future accomplishments. An effective MTSS system that monitors behavior, SEL, and academic is the priority for our schools. Progress monitoring will allow for data-driven decison making and improved student outcomes.

"In a review of providing an inclusive and supportive learning environment, Pathways In Education can improve its response to academic intervention and tracking methods for general education students. We have a high-functioning Behavioral Health Team (BHT), and Climate & Culture Team (CCT) that reviews at-risk referrals, and behavior situations, but our MTSS system for academic response can be improved. Because our learning environment is different from traditional models, we must assess each indicator under the context of our programmatic philosophy. Therefore, a major takeaway is that our Diverse Learners (DL) do receive above-average instruction, and staff are continually improving access to Support Diverse Learners in the least restrictive environment, as indicated by their IEP. Evidence of this can be found in our compliance rates and DL student achievement rates. Compliance data and ACCESS data suggest Pathways is meeting the standard level of instruction for DL and ELL students.

Postsecondary

Unit/Lesson Inventory for Language Objectives (School Level Data) MTSS Continuum **Roots Survey**

Partnerships & Engagement

<u>ACCESS</u>

Movement

MTSS Academic Tier

<u>Annual Evaluation of</u> Compliance (ODLSS)

Quality Indicators of Specially Designed Curriculum

Feedback on the 5 Essentials Survey indicates Pathways In Education provides an inclusive and supportive learning environment with an organized designation for the campus. On a class of 2023 senior survey, of the graduates surveyed (139), 75% contributed their success to the relationship and support they received from their teacher. Last year, students who enrolled were asked if they felt they belonged at Pathways two weeks after they started. Of the 312 responses, 88% felt like Pathways created an inclusive environment and felt they belonged in our program. In a recent all-staff survey, most faculty suggested more training on supporting students who experienced trauma. Many staff also felt they needed support in dealing with secondary trauma, stressful situations, and de-escalation techniques.

What is the feedback from your stakeholders?

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

A Trauma Skilled Schools (TSS) initiative is underway to support our students with trauma and better equip our staff with the tools required to positively impact those with trauma. We seek improvement in becoming a healing center to align with district initiatives. The endeavor will not only impact students and their engagement, achievement, and attendance but also better inform our staff on how to deal with secondhand trauma. We see TSS and the district support playing a crucial role in defining our approach to MTSS. We anticipate more robust responses to intervention with improved systems for BHT and CCT as we have a clearly defined tiered structure to support students. Each center has identified outreach partners who function to provide wrap-around services (i.e. Westcare). We know academic interventions are the missing ingredient to an otherwise satisfactory level MTSS model at Pathways. Initiatives are currently underway to pull STAR data reports, address students performing below grade level, reteach specific standards, and monitor progress. We are focusing on integrating MTSS and STAR to boost our academic responses.

EL Program Review <u>Tool</u>

Connectedness & Wellbeing

What are the takeaways after the review of metrics?

Metrics

Using the associated references, is this practice consistently References implemented? **BHT Key** Assessment Universal teaming structures are in place to support Select student connectedness and wellbeing, including a Rating <u>Structure</u> Behavioral Health Team and Climate and Culture Team.

Pathways In Education has made positive strides in efforts that contribute to improvements in an overall sense of Connectedness & Wellbeing in our school community. Over SY22-23, supports have been built out and staff and stakeholders have been empowered to offer tiered supports (Tier 1, Tier 2 and Tier 3) for students. We have surveyed staff, saught insight and best practices from distirct OSEL partners, as well as enlisted our school program in a 2 year Trauma Skilled Schools initiative that will empower staff to support students through a restorative lens who have had exposure to trauma. BHT & CCT teams have been established and a cadence of scheduled check-ins with campus specific needs have been implemented. During SY22-23, we have sourced a Tier 1 SEL Curriculum that takes into consideration the demographic of student population that our school serves and offers SEL lessons grounded in Hip Hop. Our SEL department across the PIE IL network has focused energies on providing our school community and stakeholders with a thoughtfully designed menu of MTSS interventions that empower all staff to support our efforts in providing a safe space for students that also offers applicable academic and/or SEL interventions. A consistent referral system has been implemented, and each Pathways campus employs a full time SEL Specialist. We have spent efforts laying the ground work, putting point people in place and training staff on

% of Students receiving Tier 2/3 interventions meeting targets

Reduction in OSS per <u>100</u>

Reduction in repeated disruptive behaviors (4-6 SCC)

Access to OST

Increase Average **Daily Attendance**

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP.

External barriers exist for a larger part of our student population. Our program exists to help address some of these barriers. Often times students enrolled at Pathways are over 18 themselves, working full-time jobs to help support financial stability for their nuclear families. With a slightly older high school population, some of our students are parents, struggling to find external supports that allow them to prioritize their own education. If it isn't a barrier within the home environment, it is often a barrier that exists within the community that has the potential to threaten the safety of our students in their travels to and from school, such as gang violence. As an Options program, our student demographic, in theory, is already coming to us at a Tier 2 level in terms of MTSS suports they may require to be successful in their educational experience while at Pathways. This can often be interpreted through both academic and attendance data.

interventions and SEL curriculum.

In reflection, and now having knowledge of what OST programs have the capacity to offer students in direct alignment with Connectness and Wellbeing, it is exciting that Options programs' students will now have access and opportunities provided to them through OST programming as well. This will provide our school autonomy and creative opportunities to engage students, welcome them into our school community, and tap into their passions and interests. It is our ultimate goal that these supports will positively contribute to overall graduation rate, credit attainment, and attendance ~ and most importantly, a DESIRE to be at school.

Postsecondary

Increased Attendance for Chronically Absent <u>Students</u>

Partnerships & Engagement

Reconnected by 20th <u>Day, Reconnected</u> after 8 out of 10 days <u>absent</u>

Cultivate (Belonging & Identity)

Staff trained on alternatives to exclusionary discipline (School Level Data)

Enrichment Program <u>Participation:</u> Enrollment & <u>Attendance</u>

Student Voice Infrastructure

Reduction in number of students with <u>dropout codes at</u> EOY

What is the feedback from your stakeholders?

Stakeholder feedback has been essential in Pathways' ability to grow and seek improvement in the area of Connectness and Wellbeing. Some of the main areas identified included our communication practices; stakeholders including staff, students and families all expressed a desire for transparency in communication and expectations. Our network has committed to sharing qtrly Pathways Newsletters informing stakeholders of all of the fantastic resources available to students, important dates and scheduling pieces, and academic/attendance expectations. Similarly, we have committed to publishing PD agendas, and all staff meeting obligations with a week notice (within our locus of control), and sharing SY calendar of events and planned initiatives from inception. Focus groups are regularly held before Leadership proceeds with rolling out new initiatives so as to gather feedback and input from various stakeholders. Another important lesson learned from stakeholder feedback was our staff's desire to receive additional training on trauma informed practices based on our student demographic. Based on this feedback, our network of Pathways schools have enlisted in a two year Trauma Skilled Schools initiative that will provide training and education in support of equipping our staff with the skills and resouces to effectively support students.

While our schools have offered Tier 1 SEL curriculum through Habitudes for two consecutive years thus far, stakeholder feedback showed that the curriculum we were using may not have been culturally responsive to our students' interests and demographic. With stakeholder feedback gathered through an SEL curriculum focus group, our schools have invested in an SEL curriculum we are confident are students will be more responsive and open to engaging in called We Do It For The

As we enter into SY23-24, we leave a SY behind that had us "Believing Bigger, and Aiming Higher." This SY, used as a rally cry for all staff to identify with, we are "Accountable and Included." Our big rocks that were established during Strategic Planning this summer are designed with progress monitoring milestones that speak to our rally cry of being "Accountable and Included:" 1) Black Belt Teaching, 2) Aspirational Environment and 3) Data Driven Culture.

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

Student Voice is an identified area that provides the most opportunity for growth. For our school community to feel heard and embody a sense of connectedness, Student Voice needs to continue to improve. While the most opportunity lies within building out our school's Student Ambassador program, and finding consistency in providing a platform and a space for students to engage, we must first tackle the barriers/obstacles that exist with student attendance. These barriers exist in various realities; whether it be proximity from school, threats that exist in the neighborhood, financial burdens within the home, or lack of support with transportation or childcare.

With SY23-24 offering support from the district through OST Programming, we are excited to offer a variety of programs that aim to suport breaking down such barriers. Our plan includes a combination of Tier 2 groups that support instructional growth, groups that have been created based on student interests, as well as building partnerships with external vendors.

Avondale has been successful in putting some great student clubs together that speak directly to student interests: Sports (various opportunities during the SY through ASN) Pride Club Student Council

Art Club Spanish Club Mindfulness Group

Our Avondale Pathways campus also piloted the Celebrations Committee. Staff in this group prioritize a sense of connectedness and wellbeing by planning thoughtful events that celebrate holidays, heritage months, and spirit weeks for students. Each school calendar month, Avondale hosts "Learning Period" parties to honor academic and attendance growth. A student pantry offers dry goods for students to access anytime they are at school, and a kitchen is available to provide additional needs for students when they arrive to school. A "closet" provides clothes, shoes and outerwear for students who need recources for job interviews, or are just in

<u>Return to</u>

Using the associated references, is this practice consistently implemented? (If your school does not serve any grade level listed, please select N/A)

curricula (6th-12th).

Select

Rating

(6th-12th).

(9th-12th).

pathway (9th-12th).

An annual plan is developed and implemented for

References

What are the takeaways after the review of metrics?

provides students with a backwards mapped approach

to satisfying all of their non-academic graduation

requirements, namely ILP, LPS & FAFSA.

Metrics

experience feedback has implied that higher leverage College and for improvement lies within other priorities for FY24. <u>Career</u> Student success stories reinforce our understanding Competency Curriculum (C4) that the option to enroll in Pathways In Education has provided our demographic with applicable supports to move their path to graduation forward; 1:1 support providing College and Career Competency Curriculum from their Postsecondary Student Services Counselor, (C4) instruction through CPS Success Bound or partner flexible scheduling for students working full-time, or parents themselves. The Postsecondary team has proactively collaborated as a network to establish consistant suport for students pursuing various postsecondary pathways. This has resulted in the implemenation of a Senior Seminar course that

> <u>Individualized</u> <u>earning Plans</u>

Structures for supporting the completion of postsecondary Individualized Learning Plans (ILPs) are embedded into student experiences and staff planning times (6th-12th).

Work Based Learning activities are planned and

development experiences using the WBL Toolkit

implemented along a continuum beginning with career

awareness to career exploration and ending with career

Early College courses (under Advanced Coursework) are

backward mapped from students' career pathway goals

There is an active Postsecondary Leadership Team (PLT)

postsecondary data, and develop implementation for

Staffing and planning ensures alumni have access to an

extended-day pay "Alumni Coordinator" through the

Alumni Support Initiative during both the summer and

that meets at least 2 times a month in order to:

intentionally plan for postsecondary, review

additional supports as needed (9th-12th).

strategically aligned with a student's Individualized

Learning Plan goals and helps advance a career

Industry Recognized Certification Attainment is

SY22-23 AVONDALE SUCCESS METRICS: Number of gradudates: 105 LPS Complete: 100% % FAFSA completed: 99%

> In the reflection process, while the intention was to boast on our campus specific SY22-23 postsecodary success data, it was identified that the Options network could find value in having access to our Assessment Data in Dashboard. Each metric provided as a resource eliminated all Options postsecondary data. Our team actively seeks opportunites for access and eduation to WBL and trades opportunities for students exploring pathways outside of college enrollment after HS araduation. Dual enrollment opportunities as well as alumni outreach has proven to be a valuable resource in preparing students for their postsecondary experience. Upon reflection, it is apparent that the Options network could use access and education on the opportunities and resources avaiable through (C4) College and Career Competency Curriculum, as well as prioritized training and access to School Links data to support students' postsecondary goals for SY23-24.

Graduation Rate

<u>Program Inquiry:</u> Programs/participati <u>on/attainment rates</u> of % of ECCC

3 - 8 On Track

Learn, Plan, Succeed

% of KPIs Completed (12th Grade)

College Enrollment and Persistence Rate

What is the feedback from your stakeholders?

Student feedback and success stories data has shown that the main montivators for students pursuing their academic goals with Pathways are: 1) Flexible scheduling; am/pm appointment options, 2) various options to learn-online courses, independant study model courses, as well as small group instruction classrooms with 15 students or less, 3) credit

recovery and 4) teacher relationships. Feedback from our post secondary department includes a desire for consistency in referencing data from external platforms. With our students' best interests in mind, and a desire for consistency in referencing student post secondary data, progress monitoring students proves to be a struggle with inconsistencies between post secondary platforms. In theory, rosters would reconcile from one platform to the next, to ensure supports are allocated according to student needs. The post secondary counselors have found great success in offering FAFSA workshops to help support our student demographic and families through the process, also valuable data gathered through surveying students and families. During SY22-23, our Supervisor of Post Secondary Success facilitated focus groups, sought feedback, and successfully implemented a Senior Seminar course that supports and guides our Seniors through their LPS tasks, FAFSA completion, Service Learning, and all non-academic graduation

Staff and student feedback has also provided data that has helped us understand that our students thrive when they are given hands on experiential learning opportunities. Pathways has an incredible experiential learning program that gives students a window into what life working on a farm in CA might look like, or a ranch in CO. Our students can apply and participate in an interview process to qualify themselves for travel and field experience in envrironments that they may not alternatively have exposure to, such as Washington DC, and a College Tour trip custom designed based on their actual

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

One of the areas identified in reflection that offer the highest lever of support for our student demographic is how to prepare them for the world after HS. Often times, when students come to enroll at Pathways, they have been either out of school for a significant duration of time, or they have found themselves off-track from their goals due to external barriers and hardships. It is the goal of our entire school community to provide support in educating our student population with what skills, lexile levels and certifications are required for them to succeed in their goals. We have shifted our approach for the current SY to allow students to look ahead, give serious thought to the kind of career/skill they aspire to achieve, and backwards plan how to best prepare them during their time at Pathways. It is our intention to provide WBL opportunities and academic and SEL interventions through OST Programming for our students this SY, as well as continue consistent outreach and support for our alumni. This includes but is not limited to offering

Work Based Learning Toolkit

Certification List

PLT Assessment

<u>Alumni Support</u>

<u>Initiative One</u>

<u>Pager</u>

<u>Rubric</u>

requirements.

winter/spring (12th-Alumni).

What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this CIWP

A student-centered problem that exists within the Pathways In Education network of schools is the reality that our students face many unknowns as they approach the end of their HS experience. As they accomplish their graduation goals, they are challenged with a transition to life after HS, that for many lacks the wrap-around services that are essential in supporting students' success in their chosen pathway. We must continue to



9th and 10th Grade On Track

> <u>Cultivate (Relevance</u> to the Future)

Freshmen Connection **Programs Offered** (School Level Data)

prioritize supplemental supports such as alumni outreach and work-based learning opportunities for our students to better prepare them for their departure from high school.

our atainin, mis includes out is not timiled to one ing opportunities to stay involved in the Pathways community post graduation, so that we can continue to support student postsecondary goals, and help to contribute positively in their transition from HS to their next chosen pathway, as well as offering access to trade programs and post secondary pathways outside of college enrollment. Efforts to address barriers also expand to identifying students within our demographic that require supplemental supports that contribute to eliminating barriers in their educational experience such as transportation and childcare.

Return to

Select

Rating

Select

Rating

Select

Rating

& CIWP).

Partnership & Engagement

Using the associated references, is this practice consistently implemented?

References

Spectrum of

<u>Partnerships</u>

Inclusive

What are the takeaways after the review of metrics?

Metrics

The school proactively fosters relationships with families, school committees, and community members. Family and community assets are leveraged and help students and families own and contribute to the

Parent/Guardian/Community (stakeholders) involvement remains an area of growth for all Pathways schools. After reviewing the metrics, we know we need to provide more opportunities for stakeholders to get involved. Pathways proactively fosters relationships with families, school committees, and community members but struggles with parent attendance. We are committed to fostering two-way communication with families and encouraging their involvement in school activities. Similarly, we have student-led councils who provide input and feedback on our continuous

improvement efforts.

Cultivate

5 Essentials Parent <u>Participation Rate</u>

5E: Involved Families

5E: Supportive **Environment**

Level of parent/community group engagement (LSC, PAC, BAC, PTA, etc.) (School Level Data)

Level of parent engagement in the **ODLSS Family** Advisory Board (School Level Data)

Formal and informal family and community feedback received locally.

(School Level Data)

school's goals.

Reimagining With **Community**

Staff fosters two-way communication with families and community members by regularly offering creative ways for stakeholders to participate.

School teams have a student voice infrastructure that

builds youth-adult partnerships in decision making and

centers student perspective and leadership at all levels

and efforts of continuous improvement (Learning Cycles

Student Voice <u>Infrastructure</u>

What is the feedback from your stakeholders?

According to our SY23 5 Essential data, "In schools with Involved Families," all centers scored in the "strong" range however, there is more work to be done when considering the entire staff is building strong external relationships. Hispanic heritage, Black History Month, Back to School Bashes, Parent-Teacher Conferences, and monthly celebrations were opportunities for family involvement last year, but not well attended. Because of the low turnout, it's necessary to course correct and engage with families to determine what works best for them. In addition, we need more resources and communication in English and Spanish to increase our

communication effectiveness.

feedback.



What student-centered problems have surfaced during this reflection? If this Foundation is later chosen as a priority, these are problems the school may address in this

By intentionally engaging all stakeholders through a combination of various outreach attempts (marketing, calls, community events), we will make stronger connections across PIE and the broader Chicago landscape. We realized many of students, although 18 or older, still have engaged parents who want to be included in their child's education. One challenge we face is when students who are 18+ do not want their parents involved. We've ried to mitigate this challenge by inviting them to school functions but more work must be done to create a village approach to student development.

CIWP

What, if any, related improvement efforts are in progress? What is the impact? Do any of your efforts address barriers/obstacles for our student groups furthest from opportunity?

Pathways is ambitious to create a Parent Advisory Council to serve all four centers. We seek parents to assist with translation efforts during PTC to break down barriers and capture more of their feedback on school programming. School messenger will be leveraged to send mass information to students and parents, keeping them informed on the day-to-day operations, and a dual language newsletter will be released three times a year (BOY, MOY, EOY) acknowledging school happenings. Our approach to Parent-Teacher Conferences will include a longer time frame to connect. This means the week leading up to PTC will be strongly centered on outreach to ensure student progress is discussed and opportunities are given to provide general or specific



Select the Priority Foundation to pull over your Reflections here =

Reflection on Foundation

Using the associated documents, is this practice consistently implemented?

All teachers, PK-12, have access to high quality curricular materials, Select Rating including foundational skills materials, that are standards-aligned and culturally responsive.

Select Rating Students experience grade-level, standards-aligned instruction.

Schools and classrooms are focused on the Inner Core (identity, community, and relationships) and leverage research-based, culturally responsive Select Rating powerful practices to ensure the learning environment meets the conditions that are needed for students to learn.

The ILT leads instructional improvement through distributed Select Rating leadership.

School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level Select Rating standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.

Evidence-based assessment for learning practices are enacted daily Select Rating in every classroom.

What are the takeaways after the review of metrics?

Pathways In Education teachers have access to a robust standards-aligned and culturally responsive curriculum provided by SkyRocket Education Solutions. We implement our curriculum across three modalities - Small Group Instruction (SGI), Student Activity Workbooks (SAWs), and Edmentum. Regardless of the modality, all students experience grade-level, standards-aligned instruction, and evidence-based assessments. Evidence of this practice can be found in our rigor walks, where Pathways leadership and Options Network leaders observed both students and teachers for inner core components, elements of effective teaching, and grade level standards. In addition, our internal High Quality Teaching Indicator (HQTI) tool, serves as an ongoing evaluation of instructional practice to ensure curriculum and instruction practices are consistent. The ILT implements this continuous improvement practice with confidence, knowing it is rooted in Danielson's framework to ensure all teaching staff gain a deeper understanding of the domains, components, and elements of success. Academic progress was our primary instructional measurement last year. We developed effective routines and procedures to build teacher capacity. We met baseline expectations for much of the second semester. However, now that new accountability metrics from our authorizer have been revealed, we need to emphasize our instructional execution, interventions, and collaborative approach to teaching to boost student outcomes in AP, CA, and improve our one-year grad rate. To accomplish our accountability goals, we must raise our expectations for academic progress, build our collective efficacy, develop a holistic approach to STAR testing, and monitor progress to course correct, ensuring all students' needs are met.

What is the feedback from your stakeholders?

Teacher/Student/Parent feedback is positive in the areas of engagement, and academic press. However, as indicated on our 5 Essentials Survey, there is a desire for more ambitious instruction. In schools with strong ambitious instruction, classes are challenging and engaging. The instruction is clear, and well-structured, and encourages students to build and apply knowledge. Our student/teacher feedback suggests improvement in the areas of Math and English rigor. Our areas of focus will be on creating instruction that is well-defined with clear expectations for student success, interactive, and encourages students to build and apply knowledge.

What student-centered problems have surfaced during this reflection?

Student-centered problems surfaced in the areas of student assessments being inconsistent and the need for more effective intervention strategies to close the achievement gap between grade-level assignments and demonstration of mastery. We realized our application of the instructional core is inconsistent across all our campuses, and intervention support is not closing the achievement gap. There is a need to collaborate among teachers, implement more consistent coaching practices, and highlight effective, research-based intervention strategies.

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

ILT has identified the need for an additional instructional coach to serve as our northside support. In addition, we created a mentor position to support new teachers. Both of these efforts are rooted in staff/student feedback to improve our institutional ambition. Pathways is piloting a new Professional Learning Community (PLC) this year to provide teachers with collaborative time to craft common assessments, identify at-risk students, and collaborate on intervention strategies. Our goal is to build collective instructional efficacy for Pathways teachers resulting in higher levels of achievement while centering on the instructional core (CPS) of identifying, community, and relationships. We feel these efforts will help us address any barriers or obstacles our students may face. Helping them experience core instruction that is responsive to and sustaining of who they are and what they bring, and empowers them to connect, to imagine, and to act as ethical, critical actors that shape the world. Lastly, we hope our initiatives to distill universal screening data and leveraging of benchmark assessments will result in better outcomes for our students.

Determine Priorities Return to Top

What is the Student-Centered Problem that your school will address in this Priority?

Students...

If we...

Student-centered problems surfaced in the areas of student assessments being inconsistent and the need for more effective intervention strategies to close the achievement gap between grade-level assignments and demonstration of mastery. We realized our application of the instructional core is inconsistent across all our campuses, and intervention support is not closing the achievement gap. There is a need to collaborate among teachers, implement more consistent coaching practices, and highlight effective, research-based intervention strategies.

Determine Priorities Protocol

Indicators of a Quality CIWP: Determine Priorities

Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative)

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

Root Cause Return to Top

5 Why's Root Cause Protocol

Resources: 💋

What is the Root Cause of the identified Student-Centered Problem?

As adults in the building, we...

We are challenged with creating remedial intervention opportunities for students to recover grade-level gaps. Our tier institutional model will be focused on teacher collaboration. common assessments, and effective re-teaching. By implementing a structured PLC, teachers will feel empowered to review student work and make data-driven decisions.

Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team. The root cause is based on evidence found when examining the student-centered problem

Root causes are specific statements about adult practice.

Root causes are within the school's control

Theory of Action Return to Top

What is your Theory of Action?

Indicators of a Quality CIWP: Theory of Action



	Priority TOA Goal Setting Progress Select the Priority			Curriculum & Instructi
eflection	Root Cause Implementation Plan Monitoring pull over your Ref		f Action is grounded in research or e	
		Theory of	f Action is an impactful strategy that	counters the associated root cause.
		Theories	of action explicitly aim to improve th	e experiences of student groups, identifi
en we see llective effic	acy improve, teacher intervention strategies enahnaced	Theory of	als section, in order to achieve the go f Action is written as an "If we (x, y, a	nd/or z strategy), then we see (desired
	, , ,		dent practices), which results in (goo resources necessary for implementa	als)" tion (people, time, money, materials) are
		considere	ed to write a feasible Theory of Action	n
nich leads to tter student	o t outcomes in reading and math.	a)		
tter stadern	touteomes in reading and matri.			
turn to Top	Implement	ation Plan		
				December 4
	Indicators of a Quality CIWP: Implementation Planning			Resources: 💋
	Implementation Plan Milestones, collectively, are comprehensive to impleme milestones and action steps per milestone should be impactful and feasible	nting their respective Theor	ries of Action and are written as SMA	RT goals. The number of
	Implementation Plan identifies team/person responsible for implementation used to report progress of implementation.	management, monitoring f	requency, scheduled progress check	s with CIWP Team, and data
	Implementation Plan development engages the stakeholders closest to the	oriority, even if they are not	already represented by members of	the CIWP team.
	Action steps reflect a comprehensive set of specific actions which are relevant Action steps are inclusive of stakeholder groups and priority student group	٥,	st 1 year out.	
	Action steps have relevant owners identified and achievable timelines.	<u> </u>		
	Team/Individual Responsible for Implementation Plan 🔥		Dates for Progress Mor	nitoring Check Ins
	Leadership team & Instructional Team		Q1 10/19/23	Q3 3/21
			Q2 12/14/23	Q4 5/30/24
	SY24 Implementation Milestones & Action Steps	Who 🙆	By When 🙆	Progress Monitoring
plementation lestone 1	90% STAR participation rate	Coordinators	9/21	In Progress
	2.4.40742		0.01	
tion Step 1 tion Step 2	Build STAR campaign KICK OFF STAR Testing Week - week 1/middle of week 1 into week 2 -	Leadership Team	8/16	Completed
ation step 2	format spaces, letters home presentation/assembly to convey importance -			
	PUMP UP (first day) - raffle, food, communicate testing dates, configure usernames and passwords	All Staff/ AP	8/31	In Progress
	9			Calaat Ctatus
ction Step 3				Select Status Select Status
tion Step 5				Select Status
plementation	>45% Percentage of Students Making Growth Targets on STAR Math			
lestone 2	& Reading Assessment	Coordinators, AP, IC	12/14	Not Started
	STAR Achievement Chats:			
ction Step 1				
tion Step 1	Prepare script / one-pager (mail merge from a report?) Performance snapshot (STAR data) PSSSC Relevance	Teachers	10/19	Not Started
tion Step 1	Prepare script / one-pager (mail merge from a report?) Performance snapshot (STAR data)	Teachers	10/19	Not Started
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·	Prepare script / one-pager (mail merge from a report?) Performance snapshot (STAR data) PSSSC Relevance Create a digital folder to hold student diagnostic, testing info, etc. PTC: STAR & Academic Growth conversation - checklist to ensure convos happen to identify BOY standing and growth targets	Teachers	10/19 10/26 - PTC	Not Started Not Started
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Jump to Reflection	Priority TOA Goal Set Root Cause Implementation Plan	ting Progress Monitoring	Select the Priority Foundation to pull over your Reflections here =>		Curriculum & Instruction	
Action Step 1					Select Status	
Action Step 2					Select Status	
Action Step 3					Select Status	
Action Step 4					Select Status	
Action Step 5					Select Status	
SV25-SV26 Implementation Milestones						

SY25-SY26 Implementation Milestones

SY25 Anticipated Milestones

>55% Percentage of Students Making Growth Targets on STAR Math & Reading Assessment >50% Average Growth Percentile on STAR Math & Reading Assessment

SY26 Anticipated Milestones

>60% Percentage of Students Making Growth Targets on STAR Math & Reading Assessment >55% Average Growth Percentile on STAR Math & Reading Assessment



Goal Setting Return to Top

Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of <u>Targeted Universalism</u>. There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

Resources: 💋

IL-EMPOWER Goal Requirements

For CIWP goals to fulfill IL-EMPOWER requirements, please ensure the following:

-The CIWP includes a reading Performance goal
-The CIWP includes a math Performance goal
-The goals within the reading, math, and any other
IL-EMPOWER goals include numerical targets

-Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

Performance Goals

					Numerical	Targets [Option	onal] 🙇
Specify the Goal 🛮 🔼	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🙇	SY24	SY25	SY26
>45% Percentage of Students Making Growth Targets on STAR Math & Reading Assessment >40% Average Growth Percentile on STAR Math & Reading Assessment	Yes	STAR (Reading)	Overall				
		5,	Overall				
>45% Percentage of Students Making Growth Targets on STAR Math & Reading Assessment	Yes	STAR (Math)	Overall				
>40% Average Growth Percentile on STAR Math & Reading Assessment	res	STAR (WULLI)	Overall				

Practice Goals

Identify the Foundations Practice(s) most aligned to	Specify your practice goal and identify how you will measure progress towards this goal. 🝊			
your practice goals. 🙆	SY24	SY25	SY26	
C&I:4 The ILT leads instructional improvement through distributed leadership.	ILT agendas, meeting minutes, and opportunities for distributed leadership, coaching cadence	ILT agendas, meeting minutes, and opportunities for distributed leadership, coaching cadence	ILT agendas, meeting minutes, and opportunities for distributed leadership, coaching cadence	
C&I:5 School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.	PLC agendas, Meeting minutes, inclusion of remedial standards in all disciplines	PLC agendas, Meeting minutes, inclusion of remedial standards in all disciplines	PLC agendas, Meeting minutes, inclusion of remedial standards in all disciplines	
I&S:7 There are language objectives (that demonstrate HOW students will use language) across the content.	Inclusion of lit standards in all SGI classrooms	Inclusion of lit standards in all SGI classrooms	Inclusion of lit standards in all SGI classrooms	

SY24 Progress Monitoring Return to Top

Resources: 💋

Jump toPriorityTOAReflectionRoot CauseImplement		patrore, your montestreme mere				Curric	ulum & In	struction
above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.								
		Performance Goals						
Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
>45% Percentage of Students Making Growth Targets on STAR Math & Reading Assessment	STAR (Reading)	Overall			(On Track	Select Status	Select Status	Select Status
>40% Average Growth Percentile on STAR Math & Reading Assessment	on in (nedomig)	Overall			On Track	Select Status	Select Status	Select Status
Growth Targets on STAR Math & Reading Assessment >40% Average Growth Percentile on		Overall			On Track	Select Status	Select Status	Select Status
STAR Math & Reading Assessment		Overall			(On Track	Select Status	Select Status	Select Status
Practice Goals						Progress M	lonitoring	
Identified Practices		SY24			Quarter 1	Quarter 2	Quarter 3	Quarter 4
C&I:4 The ILT leads instructional improvement through distributed leadership.		ILT agendas, meeting minutes, and opportunities for distributed leadership, coaching cadence		istributed	On Track	Select Status	Select Status	Select Status

PLC agendas, Meeting minutes, inclusion of remedial standards in all disciplines

Inclusion of lit standards in all SGI classrooms

Select Status

Select Status Select Status

Select Status Select Status

Select Status

C&I:5 School teams implement balanced assessment systems that measure the depth and breadth of student learning in relation to grade-level standards, provide actionable evidence to inform decision-making, and monitor progress towards end of year goals.

I&S:7 There are language objectives (that demonstrate HOW students will use language) across the content.

Reflection on Foundation

Select the Priority Foundation to

pull over your Reflections here =

Using the associated documents, is this practice consistently implemented?

School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with Select Rating the expectations of the MTSS Integrity Memo. School teams create, implement, and progress monitor academic intervention plans in the Branching Minds platform consistent with the Select Rating expectations of the MTSS Integrity Memo. Students receive instruction in their Least Restrictive Environment. Staff is Select Rating continually improving access to support Diverse Learners in the least restrictive environment as indicated by their IEP. Staff ensures students are receiving timely, high quality IEPs, which are Select Rating developed by the team and implemented with fidelity. English Learners are placed with the appropriate and available ${\sf EL}$ Select Rating endorsed teacher to maximize required Tier I instructional services. There are language objectives (that demonstrate HOW students will Select Rating use language) across the content.

What are the takeaways after the review of metrics?

"In a review of providing an inclusive and supportive learning environment, Pathways In Education can improve its response to academic intervention and tracking methods for general education students. We have a high-functioning Behavioral Health Team (BHT), and Climate & Culture Team (CCT) that reviews at-risk referrals, and behavior situations, but our MTSS system for academic response can be improved. Because our learning environment is different from traditional models, we must assess each indicator under the context of our programmatic philosophy. Therefore, a major takeaway is that our Diverse Learners (DL) do receive above-average instruction, and staff are continually improving access to Support Diverse Learners in the least restrictive environment, as indicated by their IEP. Evidence of this can be found in our compliance rates and DL student achievement rates. Compliance data and ACCESS data suggest Pathways is meeting the standard level of instruction for DL and FLL students.

What is the feedback from your stakeholders?

Feedback on the 5 Essentials Survey indicates Pathways In Education provides an inclusive and supportive learning environment with an organized designation for the campus. On a class of 2023 senior survey, of the graduates surveyed (139), 75% contributed their success to the relationship and support they received from their teacher. Last year, students who enrolled were asked if they felt they belonged at Pathways two weeks after they started. Of the 312 responses, 88% felt like Pathways created an inclusive environment and felt they belonged in our program. In a recent all-staff survey, most faculty suggested more training on supporting students who experienced trauma. Many staff also felt they needed support in dealing with secondary trauma, stressful situations, and de-escalation techniques.

What student-centered problems have surfaced during this reflection?

When students do not feel a sense of belonging, or feel known or cared for, they are less likely to come to school. Poor staff retention has been shown to negatively impact students' educational achievement. Both groups must be included in the learning process, recognized for their growth and achievement, and feel like they belong at Pathways. These experiences must be frequent and meaningful to attain a highly aspirational environment. When these conditions exist, student/staff experiences will drive deeper relationships building a stronger collaborative school culture and inspiring future accomplishments. An effective MTSS system that monitors behavior, SEL, and academic is the priority for our schools. Progress monitoring will allow for data-driven decison making and improved student outcomes.

What, if any, related improvement efforts are in progress? What is the impact? Do any of our efforts address barriers/obstacles for our student groups furthest from opportunity?

A Trauma Skilled Schools (TSS) initiative is underway to support our students with trauma and better equip our staff with the tools required to positively impact those with trauma. We seek improvement in becoming a healing center to align with district initiatives. The endeavor will not only impact students and their engagement, achievement, and attendance but also better inform our staff on how to deal with secondhand trauma. We see TSS and the district support playing a crucial role in defining our approach to MTSS. We anticipate more robust responses to intervention with improved systems for BHT and CCT as we have a clearly defined tiered structure to support students. Each center has identified outreach partners who function to provide wrap-around services (i.e. Westcare). We know academic interventions are the missing ingredient to an otherwise satisfactory level MTSS model at Pathways. Initiatives are currently underway to pull STAR data reports, address students performing below grade level, reteach specific standards, and monitor progress. We are focusing on integrating MTSS and STAR to boost our academic responses.

Determine Priorities Return to Top

What is the Student-Centered Problem that your school will address in this Priority?

Students...

When students do not feel a sense of belonging, or feel known or cared for, they are less likely to come to school. Poor staff retention has been shown to negatively impact students' educational achievement. Both groups must be included in the learning process, recognized for their growth and achievement, and feel like they belong at Pathways. These experiences must be frequent and meaningful to attain a highly aspirational environment. When these conditions exist, student/staff experiences will drive deeper relationships building a stronger collaborative school culture and inspiring future accomplishments. An effective MTSS system that monitors behavior, SEL, and academic is the priority for our schools. Progress monitoring will allow for data-driven decison making and improved student outcomes.

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Schools determine a minimum of 2 Foundations to prioritize, with at least one being within the Instructional Core.

Priorities are informed by findings from previous and current analysis of data (qualitative and quantitative).

For each priority, schools specify a student-centered problem (within the school's control) that becomes evident through each associated Reflection on Foundation.

Priorities are determined by impact on students' daily experiences.

Return to Top **Root Cause**

What is the Root Cause of the identified Student-Centered Problem?

5 Why's Root Cause Protocol



Resources: 💋

Resources: 💋

As adults in the building, we...

The current method of tracking for MTSS is not robust enough. Our BHT, CCT, and SEL components are thriving, but more emphasis on academic intervention is needed. Monitor student progress and intervene with the tools and resources required to meet the student's level of need. Teachers will gain a deeper understanding of our demographics and be better equipped to handle difficult conversations rooted in trauma and healing.

Indicators of a Quality CIWP: Root Cause Analysis

Each root cause analysis engages students, teachers, and other stakeholders closest to each priority, if they are not already represented by members of the CIWP team. The root cause is based on evidence found when examining the student-centered problem.

Root causes are specific statements about adult practice.

Root causes are within the school's control

Theory of Action Return to Top

What is your Theory of Action?

Indicators of a Quality CIWP: Theory of Action





Jump to... **Priority** <u>TOA</u> **Goal Setting Progress** Select the Priority Foundation to **Inclusive & Supportive Learning Environment** pull over your Reflections here => Reflection Root Cause Implementation Plan Monitoring Theory of Action is grounded in research or evidence based practices. Theory of Action is an impactful strategy that counters the associated root cause. Theories of action explicitly aim to improve the experiences of student groups, identified in the Goals section, in order to achieve the goals for selected metrics. then we see.... appropriate interventions, assigned time frames and cycles, and more response to Theory of Action is written as an "If we... (x, y, and/or z strategy), then we see... (desired staff/student practices), which results in... (goals)' intervention All major resources necessary for implementation (people, time, money, materials) are considered to write a feasible Theory of Action. which leads to... better student outcomes, more engagement, more mastery, increased attendance and sense of belonging **Implementation Plan** Return to Top Resources: 💋 Indicators of a Quality CIWP: Implementation Planning Implementation Plan Milestones, collectively, are comprehensive to implementing their respective Theories of Action and are written as SMART goals. The number of milestones and action steps per milestone should be impactful and feasible. Implementation Plan identifies team/person responsible for implementation management, monitoring frequency, scheduled progress checks with CIWP Team, and data used to report progress of implementation. Implementation Plan development engages the stakeholders closest to the priority, even if they are not already represented by members of the CIWP team. Action steps reflect a comprehensive set of specific actions which are relevant to the strategy for at least 1 year out. Action steps are inclusive of stakeholder groups and priority student groups. Action steps have relevant owners identified and achievable timelines. **Dates for Progress Monitoring Check Ins** Team/Individual Responsible for Implementation Plan 🛚 🔼 Leadership Team Q1 10/19/23 Q3 3/21 Q2 12/14/23 Q4 5/30/24 Who 🝊 **SY24 Implementation Milestones & Action Steps** By When 🝊 **Progress Monitoring** Implementation 5/30/24 >70% One-Year Grad Rate Leadership/PSSSC In Progress Milestone 1 Action Step 1 Communicate best practices for assigning student courses: Assign new students work solely from SAWs and monitor overtime EDM access (unless the student only needs courses on EDM). Lock units in EDM. Leadership Team 9/18 In Progress All 15 and 16 yr students or those with few credits enroll in an SGI class or an intervention class. Share AGE OUT lists (not just current SY, but all potentials) Action Step 2 Identify one-year grad co-hort -discuss grad calc and timeline 9/8 In Progress Leadership Team -review non-credit grad requirements -communicate FAFSA requirements Action Step 3 Establish PSSSC roles and responsibilities - update post-secondary counselors on new initiatives (school links, FAFSA, etc.) Supervisor of PSSSC In Progress ongoing - create support plan for larger campuses Select Status Action Step 4 Select Status **Action Step 5** Implementation In Progress 90% of IS teachers are meeting AP (70%) Leadership ongoing Milestone 2 Action Step 1 Identify MTSS framework - tiers of intervention and systems of academic support - Create tailored plan for individual student based on transcript leadership team 10/19 In Progress - select balanced course load based on engagement, rigor, and need - introduce wrap around service providers for SEL needs Create progress monitoring system to track interventions Action Step 2 - identify cadence of intervention - identify student champion leadership team 10/19 In Progress - create meeting frequency to discuss achievement (monthly) - create a systematic approach for student docuementation Action Step 3 Establish regular tier coaching check-ins for teachers - weekly AP and IC meetings to determine at-risk students and IC & AP ongoing In Progress - Additional Support Plans for teachers not meet baseline standard for performance Action Step 4 Select Status

Select Status

Select Status

Select Status Select Status

Select Status

Select Status Select Status

Action Step 5

Implementation

Milestone 3

Action Step 1

Action Step 2

Action Step 3
Action Step 4

Action Step 5

Jump to Reflection	Priority TOA Root Cause Implemen	Goal Setting	Progress Monitoring	Select the Priority F pull over your Reflect	oundation to tions here =>	Inclusive & Suppo	ortive Learning Environme	ent
Implementation Milestone 4							Select Status	
Action Step 1							Select Status	
Action Step 2 Action Step 3							Select Status Select Status	
Action Step 4 Action Step 5							Select Status Select Status	
r				SV25-SV26 Im	plementation Milestones			
				3123-3126 IIII	piementation winestones			
SY25 Anticipated Milestones	>75% One-Year Grad F 90% of IS teachers are		%)					
SY26 Anticipated Milestones	>80% One-Year Grad F 90% of IS teachers are		%)					

Goal Setting Return to Top

Indicators of a Quality CIWP: Goal Setting

Each priority has both Practice Goals & Performance Goals reflecting end-of-year outcomes (numerical targets are optional and based on on applicable baselines and trend data).

Practice Goals, and at least 1 Performance Goal per priority, can be frequently monitored (reported 3X/year or more).

Goals seek to address priorities and opportunity gaps by embracing the principles of Targeted Universalism. There is consensus across the team(s) responsible for meeting the goals that the goals are ambitious and attainable based on anticipated strategies and unique school contexts.

Goals are reviewed and adjusted with most-current data sources, including MOY and EOY.

Schools designated as Comprehensive or Targeted Support by ISBE meet specified IL-EMPOWER goal requirements.

Resources: 💋

IL-EMPOWER Goal Requirements

For CIWP goals to fulfill IL-EMPOWER requirements, please

ensure the following:
-The CIWP includes a reading Performance goal
-The CIWP includes a math Performance goal
-The goals within the reading, math, and any other
IL-EMPOWER goals include numerical targets
School designated as Targeta Support identify the -Schools designated as Targeted Support identify the student groups named in the designation within the goals above and any other IL-EMPOWER goals

Performance Goals

					Numerical	Targets [Option	onal] 🝊
Specify the Goal	Can this metric be frequently monitored?	Metric	Student Groups (Select 1-2)	Baseline 🙇	SY24	SY25	SY26
>70% One-Year Grad Rate	Yes	Graduation Rate	Overall				
			Overall				
90% of IS teachers are meeting AP (70%)	Yes	MTSS Academic Tier	Overall				
		Movement	Overall				

Practice Goals

Identify the Foundations Practice(s) most aligned to	Specify your practice goal and identify how you will measure progress towards this goal. 🙆					
your practice goals. 🙇	SY24	SY25	SY26			
I&S:1 School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo.	Functioning MTSS tracker, identified systems of support, direct roles and responsibilities, meeting agenda and minutes	Functioning MTSS tracker, identified systems of support, direct roles and responsibilities, meeting agenda and minutes	Functioning MTSS tracker, identified systems of support, direct roles and responsibilities, meeting agenda and minutes			
PS:6 There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th).	PSSSC meeting agendas and minutes, grad-cohort tracker, district support at PSSSC meetings, support plans	PSSSC meeting agendas and minutes, grad-cohort tracker, district support at PSSSC meetings, support plans	PSSSC meeting agendas and minutes, grad-cohort tracker, district support at PSSSC meetings, support plans			
Select a Practice						

Below are the goals for this Theory of Action that were created above. CIWP Teams will use this section to progress monitor the goals on a quarterly basis.

Performance Goals								
Specify the Metric	Metric	Student Groups (Select 1-2)	Baseline	SY24	Quarter 1	Quarter 2	Quarter 3	Quarter 4
>70% One-Year Grad Rate	Graduation Rate	Overall			On Track	Select Status	Select Status	Select Status
		Overall			On Track	Select Status	Select Status	Select Status
90% of IS teachers are meeting AP (70%)	MTSS Academic Tier Movement	Overall			On Track	Select Status	Select Status	Select Status
		Overall			On Track	Select Status	Select Status	Select Status
	Practice Goals			Progress Monitoring				
Identified Practices		SY24			Quarter 1	Quarter 2	Quarter 3	Quarter 4
I&S:1 School teams implement an equity-based MTSS framework that includes strong teaming, systems and structures, and implementation of the problem solving process to inform student and family engagement consistent with the expectations of the MTSS Integrity Memo.		Functioning MTSS tracker, identified systems of support, direct roles and responsibilities, meeting agenda and minutes			On Track	Select Status	Select Status	Select Status
PS:6 There is an active Postsecondary Leadership Team (PLT) that meets at least 2 times a month in order to: intentionally plan for postsecondary, review postsecondary data, and develop implementation for additional supports as needed (9th-12th).		PSSSC meeting agendas and minutes, grad-cohort tracker, district support at PSSSC meetings, support plans			On Track	Select Status	Select Status	Select Status
Select a Practice				Select Status	Select Status	Select Status	Select Status	

If Checked:		Our school receives school improvement funding through Title I, Part A, 1003 (I	L-Empower)			
Complete IL-Empower Section below		This CIWP serves as your School Improvement Plan, which is required for schools in school improver by the Illinois State Board of Education (ISBE). The following section, "IL-Empower," addresses grant (CIWP, grant budget, and state designation.	nent status (comprehensive or target requirements, assurances, and alignn	ed) as identified nent across your		
If Checked:	~	Our school DOES NOT receive school improvement funding through Title I, Part (Continue to Parent & Family Plan)	A, 1003 (IL-Empower).			
		Select a Goal				
		Select a Goal				
		Select a Goal				

Parent and Family Plan

If Checked:	✓	Our school is a Title I school operating a Schoolwide Program
Complete School & Family Engagement Policy, School & Family Compact, and Parent & Family Engagement Budget sections		This CIWP serves as your comprehensive Title I plan, which is a federal requirement for every Title I school operating a schoolwide program. As outlined in the federal legislation, this plan must be reviewed on at least an annual basis, and it must be made available to the district, parents, and the public. The following section, "Title I Schoolwide Programs and Parent Involvement," addresses the federal Title I requirements around meaningful parent and family involvement in developing and implementing Title I schoolwide programs.
If Checked:		Our school is a non-Title I school that does not receive any Title I funds. (Continue to Approval)

SCHOOL & FAMILY ENGAGEMENT POLICY

ESSA, Title I, Part A law requires schools to develop a parent and family policy that reflects their commitment to develop best engagement practices and maximizes meaningful consultation. Checking the boxes below indicates that your school understands and complies with each requirement listed.

- The school will hold an annual meeting at a time convenient to parents and families during the first month of school to inform them of the school's participation in ESSA, Title I programs and to explain the Title I requirements and their right to be involved in the Title I programs. The school will also hold an annual Title I PAC Organizational meeting at which 4 PAC officers are elected and monthly meeting dates are identified. The school will also offer parental and family engagement meetings, including monthly school PAC meetings, at different times and will invite all parents and key family members of children participating in the ESSA, Title I program to these meetings, and encourage them to attend.
- At the request of parents, schools will provide opportunities for regular meetings, including the School Parent Advisory Council meetings, for parents and family members to formulate suggestions and to participate, as appropriate, in decisions about the education of their children.
- Schools will provide parents a report of their child's performance on the State assessment in at least math, language arts and reading.
- Schools will provide parents timely notice when their child has been assigned to, or taught by, a teacher who is not "highly qualified," as defined in the Title I Final Regulations, for at least four (4) consecutive weeks.
- Schools will assist parents of participating ESSA Title I children in understanding: the state's academic content standards; the state's student academic achievement standards; the state and local academic assessments, including alternate assessments; the requirements of Title I, Part A; how to monitor their child's progress; and how to work with educators.
- Schools will provide information, resources, materials and training, including literacy training and technology, as appropriate, to assist parents and family members in working with their children to improve their academic achievement, and to encourage increased parental involvement.
- Schools will educate all staff in the value and utility of contributions by parents and family and in how to reach out to, communicate, and work with parents and family as equal partners in the education of their children and in how to implement and coordinate parent and family programs and build ties with parents and family members.
- Schools will, to the extent feasible and appropriate, coordinate and integrate parent involvement programs and activities with other federal, state, and local programs, including public preschool programs, and conduct other activities, such as parent resource centers, that encourage and support parents in more fully participating in the education of their children.
- Schools will ensure that information related to the school and parent and family programs, meetings, and other activities is sent to parents in understandable and uniform formats, including language.

SCHOOL & FAMILY COMPACT

Your school shall jointly develop, with parents, a school-parent compact that outlines how parents, the entire school staff, and students will share the responsibility for improved student academic achievement. Checking off the statements below indicates your school will develop a compact that complies with each requirement. Compact statements will be housed at the school and shared with all parents.

- The school will provide high-quality curriculum and instruction in a supportive and effective learning environment that enables the participating student to meet the State's student academic achievement standards.
- The school will hold parent-teacher conferences.
- The school will provide parents with frequent reports on their children's progress.
- The school will provide parents reasonable access to staff.
- The school will provide parents, as appropriate, opportunities to engage in and volunteer with school activities.
- The parents will support their children's learning.
- The students will share the responsibility for improved student academic achievement by engaging in behaviors such as good attendance, positive attitude, and class preparation, among others.

PARENT & FAMILY ENGAGEMENT BUDGET

The overarching goal for Title I Parent & Family Engagement funds is to increase student academic achievement through parental and family engagement and supporting skills development. In the box below, identify the academic priority areas around which your parent engagement & skills development will be aligned. As a reminder, use of your funds must occur in consultation with parents.

During SY23-24, Pathways is putting support behind engaging parents and families in our students' academic experience. Historically, it has been a struggle to build consistent engagement with our school community. Many of our students are over the age of 18, work full time, or are parents themselves. Pathways focuses on welcoming families into the center for a Back to School Bash held annually, Family Conferences, as well as opening its doors for special heritage events. We commit to disseminating all school relevant information in a qtrly published Pathways Newsletter, and intentionally share regular school messaging through our SIS Parent Portal, and School Messenger. During SY22-23, Pathways began honoring students who have achieved "Honor Roll." In SY23-24, we aim to celebrate our students' accomplishments by hosting an event for Honor Roll students. Each year our school hosts a beautiful Prom and Graduation Ceremony that welcomes families to get involved. It is our hope that with support from identifying a Parent Involvement liaison for our program, that parent and family involvement will continue to bolster as the SY progresses.



In order to maintain compliance with the use of Title I Parent & Family Engagement funds, please review and check each box below to indicate that your school understands and complies with the requirements following. We will...

- Spend Parent & Family Engagement Funds in a timely manner (Average 10%/month)
- Collaborate with parents, prioritizing PAC officers, to decide on Title I expenditures
- Assure that funds impact the majority of parents or focus on parents with students most at academic risk
- Provide up to date monthly fund reports to PAC officers
- Maintain a binder with the original documents related to PAC meetings, presentations, fund expenditures and other evidence of collaboration
- Provide support to PAC officers including but not limited to consultation about fund usage, meeting set-up, information dissemination, and organizational support